

**Creating a global CDMO player, ROIS, through the acquisition of an injectable drug product manufacturing site in Phoenix, Arizona (USA)**



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## Overview of Phoenix site (1/2)

### *Acquisition of a sterile fill&finish drug product manufacturing and packaging site located in Phoenix, Arizona (USA)*



Well-trained and highly experienced workforce



~\$100m CAPEX invested since 2021 into the site



Total facility size of ~34k m<sup>2</sup>, situated on  
~80k m<sup>2</sup> of land



State-of-the-art site, including a cytotoxic area,  
approved by the FDA<sup>1</sup>, EMA<sup>2</sup>, Japanese agency,  
among others



New optima pre-filled syringe (PFS) filling line with  
isolator technology to be installed in a segregated  
area in 2027, adding a capacity of 65m-70m PFS

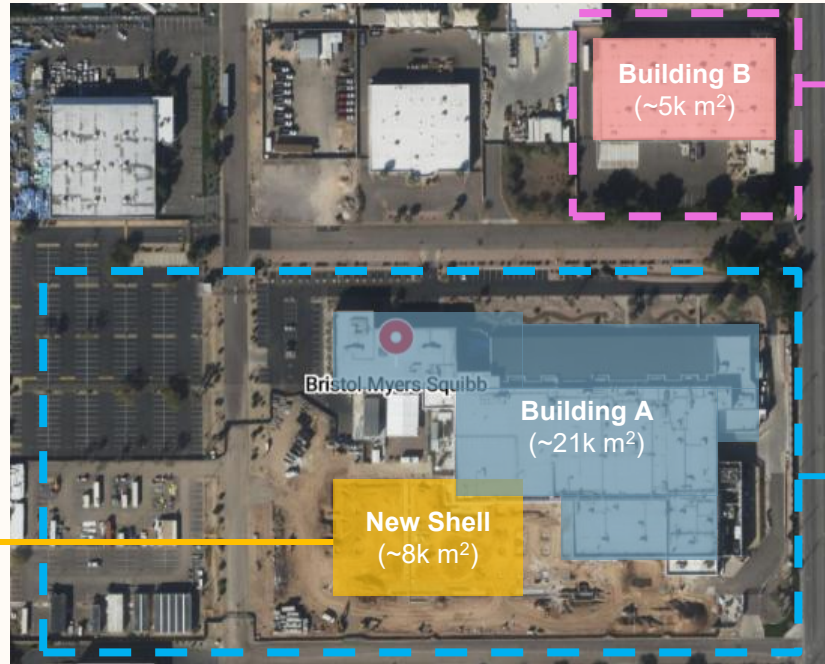


Bristol Myers  
Squibb™

\$250m 5-year initial term supply agreement

## Overview of Phoenix site (2/2)

- New Shell provides ample expansion space to build a segregated area for manufacturing biologic products
- New optima pre-filled syringe (PFS) filling line with isolator technology to be installed



- Warehouse space
- Building A houses all current manufacturing and laboratory facilities
- Current manufacture

# Transaction allows for continued strong manufacturing of essential medicines in US soil



High-potent cytotoxic products



Obesity products



Vaccines



Biosimilars



Monoclonal antibodies



Antibody-Drug Conjugate (ADCs)



# Phoenix: A great place to do business

**+\$4B**

Capital investments 2019-2023<sup>1</sup>

**+550k m<sup>2</sup>**

Primary Facilities Square Footage  
2019-2023<sup>1</sup>

**+10K**

New bioscience & HC Jobs 2019-  
2023<sup>1</sup>

**\$85k**

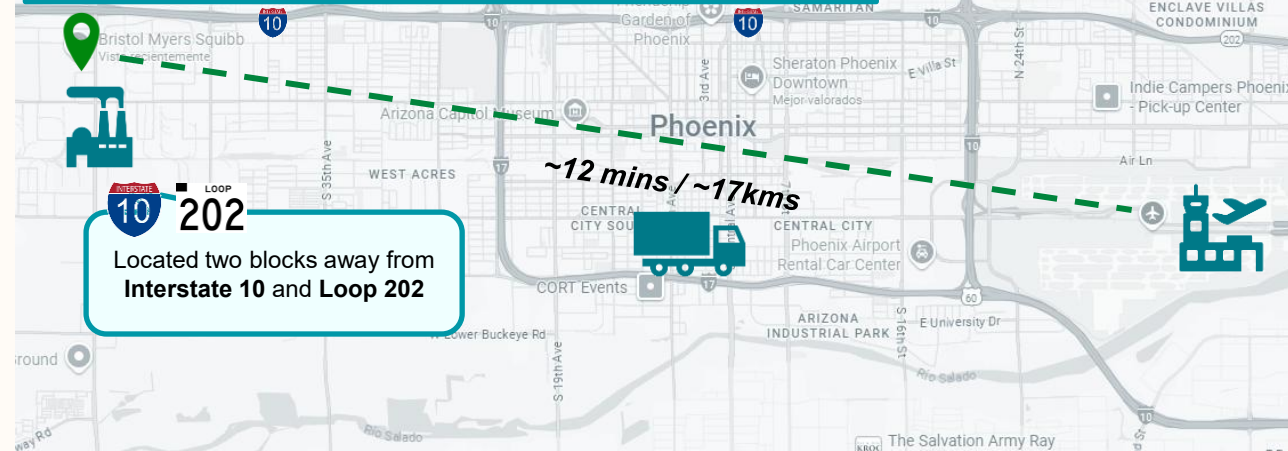
Average Household Income<sup>2</sup>

**35.4**

Median Age<sup>2</sup>

## ROIS Phoenix

- Vials and PFS
- Packaging
- High-potent OEB5<sup>3</sup> product expertise



Located two blocks away from  
**Interstate 10 and Loop 202**

**Phoenix is the 5th largest city in the nation and the fastest growing 5 years in a row<sup>1;4</sup>**

1. Source: AZ Big Media. (2023, September 19).  
2. Source: U.S. Census Bureau. (2024). Phoenix city, Arizona - Census Bureau Profile.  
3. OEB5 = Occupational Exposure Band 5  
4. Between 2016 and 2020.

## Strategically significant acquisition

### *A key step toward achieving our vision to be one of the top CDMOs worldwide in high value added injectables in PFS, cartridges and vials*



Broadens ROIS's global manufacturing network by adding a new state-of-the-art site, enhancing injectable capacity, strengthening partnerships and supporting the supply of medicines



Expands ROIS's high value injectable capacity to develop and manufacture injectable medicines at commercial scale, enabling the company to serve pharmaceutical and biotech customers directly in US soil while continuing to build on its strong European base



Enhances ROIS's know-how and capacity for manufacturing high-potent OEB5 cytotoxic injectable products



Strengthens ROIS's commitment to innovation and investment in cutting-edge facilities and equipment



Scales ROIS's US sales team to capture new growth opportunities

## Transaction Key Terms

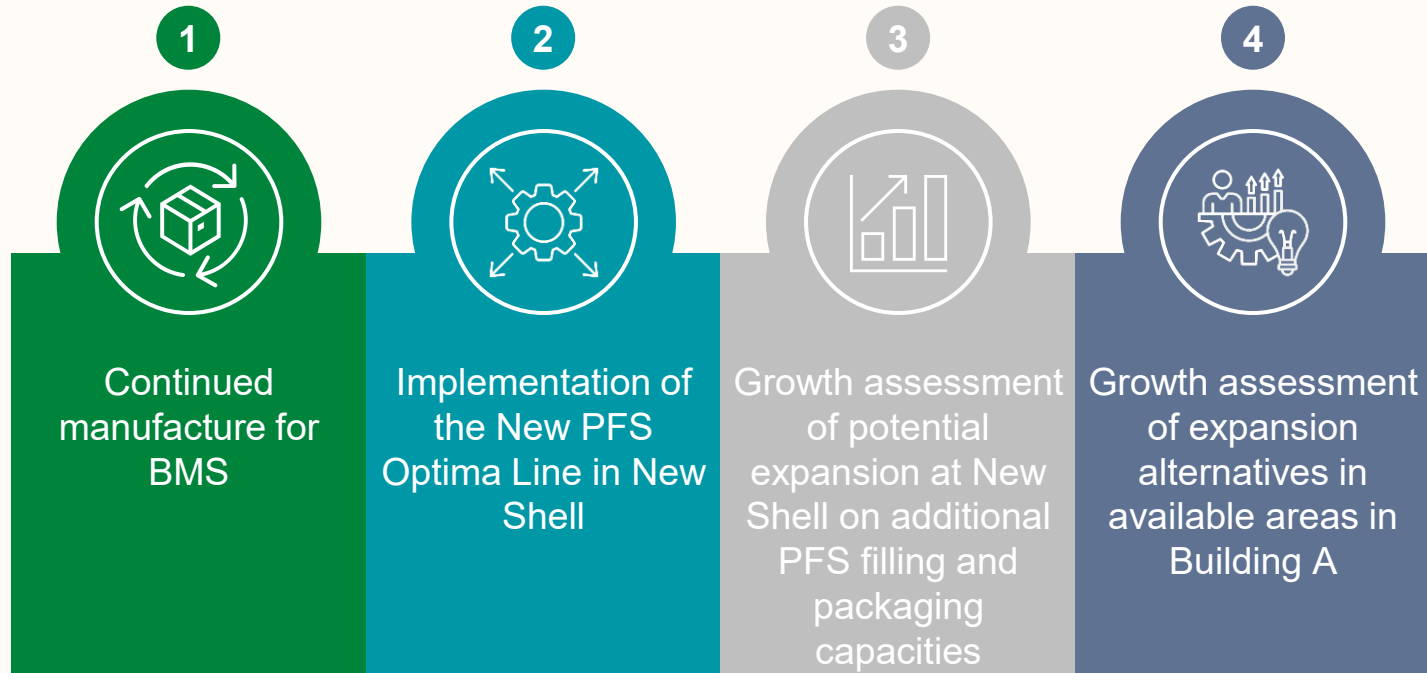
<b>Acquisition structure and price</b>	<ul style="list-style-type: none"><li>• ROVI to acquire via its subsidiary ROIS Phoenix, Inc., the facilities located in Phoenix from Bristol Myers Squibb and its relevant Affiliates (“BMS”) for a price which is not material for ROVI</li></ul>
<b>5-year supply agreement</b>	<ul style="list-style-type: none"><li>• ROVI has entered into a Toll Manufacturing Agreement with BMS, which regulates the conditions under which ROIS Phoenix, Inc. (the Buyer) will continue to manufacture for BMS at the facilities, with the necessary personnel as of the closing date to enable its operability. The agreement has an initial term of five years from the closing of the Transaction and provides for a minimum payment to the Buyer of \$50m for each year of the contract</li></ul>
<b>Completion considerations</b>	<ul style="list-style-type: none"><li>• The acquisition is subject to customary closing conditions, including obtaining regulatory approvals, and no material adverse change occurring prior to the completion of the transaction</li><li>• Estimated closing date: H1 2026</li></ul>



**Our plans for ROIS Phoenix, Inc.**



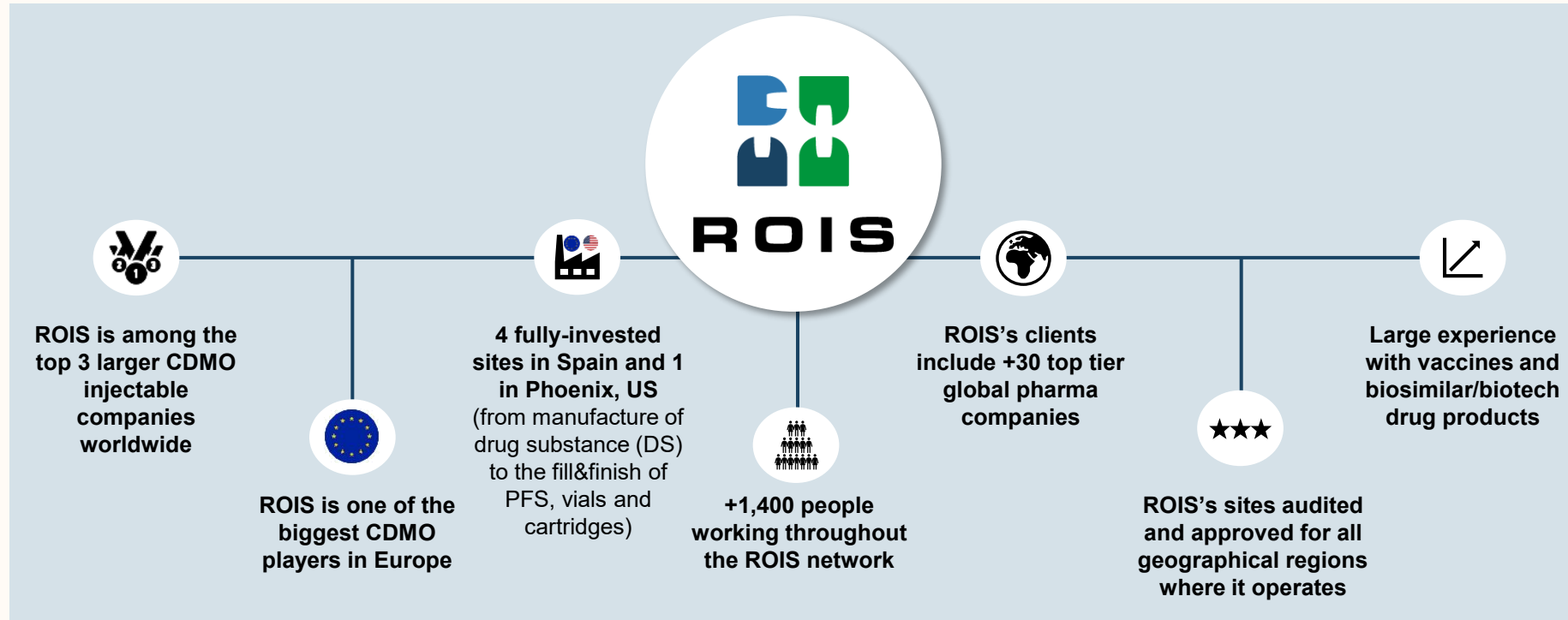
## Strategic assessment for the mid-term future of the Phoenix site



***Thanks to our dedicated team of ROIS Phoenix employees, we are strongly equipped to drive the continued growth of our facility***

## **ROIS as a CDMO global player**

## Welcome to ROIS!



*Our customers rely on us for our scale, speed, and quality*

# New brand as a complementary tool alongside the strategy of enlarging our sales force team and expanding our marketing activities to increase brand awareness in US and EU



## ROIS EU: CDMO services



## ROIS US: CDMO services



**ROIS Granada**  
API Biologics  
Manufacturing site



**ROIS Julián  
Camarillo (Madrid)**  
Fill and finish of PFS  
and cartridges



**ROIS San Sebastián  
de los Reyes**  
Fill and finish of PFS,  
cartridges and vials



**ROIS Alcalá de  
Henares**  
Our center of  
excellence for  
injectable packaging



**ROIS Phoenix**  
Manufacture, fill&finish  
and packaging

API manufacturing



Fill and finish of injectables



PFS



Vials



RTU<sup>1</sup>  
Cartridges

Packaging and  
manufacture of solid  
forms



Packaging



Pens



Auto  
injectors



Solids

Fill and finish of  
injectables  
High potent expertise



PFS



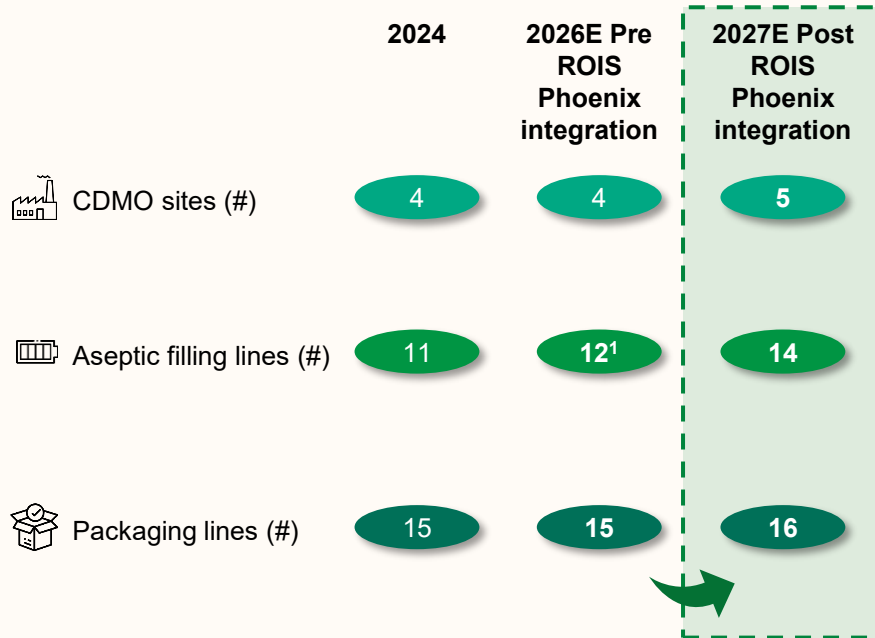
Vials



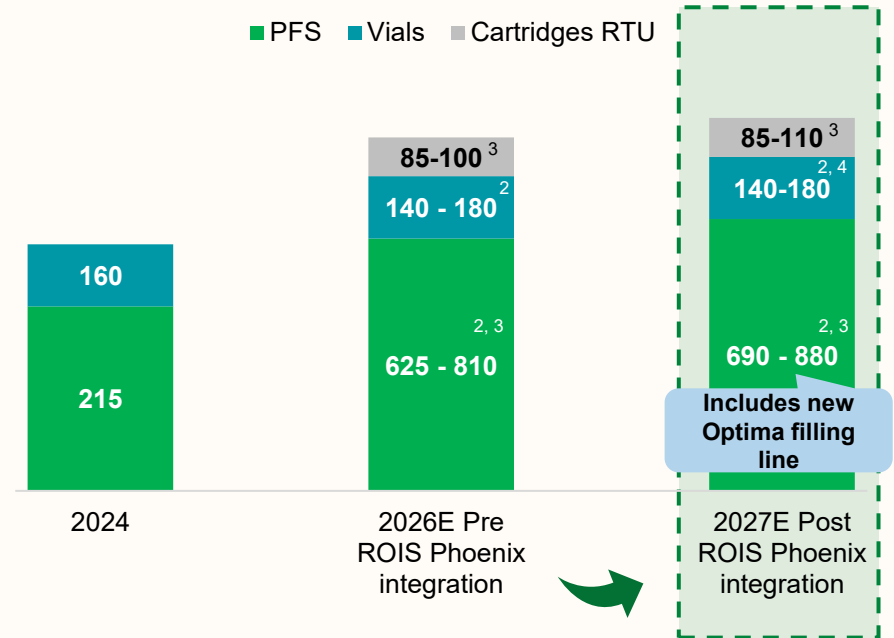
Packaging

# Increasing capacities across CDMO network to drive long-term growth and capture new opportunities

## Key metrics post ROIS Phoenix integration



## Capacity evolution post ROIS Phoenix integration



1. Increase due to 2 new lines (1 substitutes a current operating line)

2. Both PFS and vials figures include two combo lines that can produce PFS or vials

3. Both PFS and cartridges figures include two combo lines that can produce PFS or cartridges

4. New vial capacity has not been included.

## Site pictures



**Thank you!**

